CITY COUNCIL AGENDA SPECIAL CITY COUNCIL MEETING OF: DECEMBER 3, 2001

- CALL TO ORDER
- ANNOUNCEMENT RE: COMPLIANCE WITH OPEN MEETING LAW
- PLEDGE OF ALLEGIANCE

MINUTES:

PRESENT: MAYOR GOODMAN and COUNCIL MEMBERS REESE, M. McDONALD, (Arrived at 9:54 a.m.), BROWN, L.B. McDONALD (Arrived at 9:05 p.m.), WEEKLY (Excused at 12:00 p.m.), and MACK

Also Present: CITY MANAGER VIRGINIA VALENTINE, DEPUTY CITY MANAGER STEVE HOUCHENS, DEPUTY CITY MANAGER DOUGLAS SELBY, ASSISTANT CITY MANAGER BETSY FRETWELL, CITY ATTORNEY BRAD JERBIC, and CHIEF DEPUTY CITY CLERK BEVERLY K. BRIDGES

ANNOUNCEMENT MADE – Meeting noticed and posted at the following locations: Downtown Transportation Center, City Clerk's Board Senior Citizens Center, 450 E. Bonanza Road Clark County Government Center, 500 S. Grand Central Pkwy Court Clerk's Bulletin Board, City Hall City Hall Plaza, Posting Board Veterans Memorial Leisure Services Center, 101 S. Pavilion Center Drive

MAYOR GOODMAN called the meeting to order at the Veterans Memorial Leisure Services Center, 101 S. Pavilion Center Drive, and led the audience in the Pledge.

(9:00-9:02)

AGENDA SUMMARY PAGE PECIAL CITY COUNCIL MEETING OF: DECEMBER 3, 20

Agenda Item No.: 1

SPECIAL CITY COUNCIL MEETING OF: DECEMBER 3, 2001			
DEPAR DIRECT	RTMENT: ADMINISTRATIVE FOR: VIRGINIA VALENTIN	E CONSENT X DISCUSSION	
SUBJECT: ADMINISTRATIVE:			
Discussion and possible action on a proposed interlocal agreement between the City of Las Vegas and Clark County to provide for the adoption of an interlocal agreement which would establish a joint position on corporate boundaries, annexations, land use planning, transportation planning, parks and trails planning and urban services, and direct staff as deemed appropriate			
Fiscal Impact			
X	No Impact	Amount:	
	Budget Funds Available	Dept./Division:	
	Augmentation Required	Funding Source:	

PURPOSE/BACKGROUND:

The City of Las Vegas and Clark County have identified a need to create a framework for future growth in the northwest portion of the Las Vegas Valley. On November 6, 2001, the Board of County Commissioners adopted an interlocal agreement that established joint positions on the Corporate Boundaries of the city. It also includes annexation exceptions as identified by the County, future annexation provisions, an agreement to develop a seamless land use and development plan, as well as provisions relating to development review, zoning consistency, joint transportation planning, joint parks and trails planning, and sewer service provisions.

RECOMMENDATION:

Staff will follow direction of the City Council

BACKUP DOCUMENTATION:

Interlocal Agreement

1. Submitted at meeting: Two maps – Annexations by Parcel per AB 179

MOTION:

MACK – APPROVED – Proposed Interlocal Agreement between the City of Las Vegas and the Clark County with the following changes:

- Include a sunset clause of December 31, 2006 in Section 1D;
- Additional language at the end of Section 3D that would address the mutual agreement for looking at non-conforming or General Plan Amendments between the City of Las Vegas and Clark County prior to adoption of the final seamless plan;

Agenda Item No.: 1

SPECIAL CITY COUNCIL MEETING OF DECEMBER 3, 2001 Administrative

Item 1 – Interlocal Agreement between the City of Las Vegas and Clark County to provide for the adoption of an interlocal agreement which would establish a joint position on corporate boundaries, annexations, land use planning, transportation planning, parks and trails planning and urban services.

MOTION – Continued:

- Section D, clarification of consolidation of sewer services, and other government services:
- Modification to Section 12 changing wording from both parties to either party regarding termination of the agreement after the initial five-year term;
- UNANIMOUS

MINUTES:

NOTE: A Verbatim Transcript is made a part of the Final Minutes

APPEARANCES:

VIRGINIA VALENTINE, City Manager

BETSY FRETWELL, Assistant City Manager

BRAD JERBIC, City Attorney

JENNIFER LAZOVICH, 3800 Howard Hughes Parkway, appeared on behalf of John Ritter and the Focus Commercial Group

SHARON HOUSELY LINSENBARDT, 7280 West Grand Teton Drive

CHRIS KNIGHT, Deputy Director, Planning and Development Department

NOTE: MAYOR GOODMAN indicated that he would support this Interlocal Agreement only with a five-year sunset clause on the consolidation issue.

NOTE: COUNCILMAN BROWN directed staff that a transmittal be sent to Clark County informing them of the action taken by the City Council. Additionally, he requested that Exhibit B be distributed to as many people as possible to make them aware of the intent of AB 179.

AGENDA SUMMARY PAGE

Agenda Item No.: 2

SPECIAL CITY COUNCIL MEETING OF: DECEMBER 3, 2001			
DEPARTMENT: CITY MANAGER'S OFFICE			
DIRECTOR: VIRGINIA VALENTINE CONSENT X DISCUSSION			
SUBJECT: ADMINISTRATIVE:			
Discussion and possible action regarding the strategic plan for the City of Las Vegas with an update of the strategic planning process, the current investment levels in priority areas and core direct service delivery areas, and related reports			
Fiscal Impact X No Impact Amount:			
Budget Funds Available Dept./Division: Augmentation Required Funding Source:			
PURPOSE/BACKGROUND: The City Council is expected to receive reports regarding the strategic planning priorities for the City of Las Vegas. The City Staff will present the progress of the strategic planning process, an update on economic conditions, current investment levels in priority areas, and government service areas.			
RECOMMENDATION: It is recommended that the City Council accept the presentations, make any necessary modifications to the strategic plan, and direct staff to use the strategic plan in development of next year's budget.			
BACKUP DOCUMENTATION: None 1. Submitted at meeting: PowerPoint presentation			
MOTION: REESE – APPROVED – UNANIMOUS with WEEKLY excused			

MINUTES:

CRAIG HOLT, Senior Manager, Office of Governmental Services, Arthur Andersen, Inc., indicated that a course of action was set during the strategic workshop of August 2001, where 12 priorities were identified. The actions that would be taken during this meeting are intended to guide those priorities and actions going into the 2003 budgeting process.

Item 2 – Discussion and possible action regarding the strategic plan for the City of Las Vegas with an update of the strategic planning process, the current investment levels in priority areas and core direct service delivery areas, and related reports

Agenda Item No.: 2

MINUTES – Continued:

MR. HOLT explained that the objective is to reduce the 12 priorities to eight. To accomplish that he asked the City Council to individually identify the top four priorities, middle four, and the final four.

COUNCILMAN REESE stated that the City Council should concentrate on how staff can be directed to enhance the money that is available. New projects should not be started until those projects already underway are completed. MR. HOLT noted that this is exactly the type of detail that should be discussed to provide direction.

COUNCILWOMAN McDONALD added that priorities are not necessarily only projects, but systems that come into play. MR. HOLT noted that there is capital and ongoing maintenance of existing projects currently in the City that are aligned to priority areas. Staff did a very good job trying to identify what is being done towards a specific priority.

CITY MANAGER VALENTINE presented a short video about decision-making entitled, "Road to Abilene". The video might help the City Council while making decisions, not only for this budget cycle but also for the future. After the video, she gave a brief overview of what staff has been doing since the Mesquite workshop. Staff looked at the 12 priorities identified by the City Council and began to look at the current level of budget and how those resources were allocated to those priorities. Through a number of exercises, it was discovered that not everyone read those priorities to mean the same thing. Therefore, staff worked toward achieving consistency among the departments in reporting those revenues and expenditures by service. Additionally, a decrement exercise was done looking at different scenarios if the City would need to make cuts, be it at 10% or 20%. Discussions were held on the economy, projections, cost saving measures, revenue generation or efficiency measures, different ways to deliver services or to enhance revenues. She asked for the City Council's input to proceed.

COUNCILMAN BROWN commented that from his perspective the video represented staff's relationship with the Council. CITY MANAGER VALENTINE responded that the video was intended to deliver the message about communication and communicating what is important.

Item 2 – Discussion and possible action regarding the strategic plan for the City of Las Vegas with an update of the strategic planning process, the current investment levels in priority areas and core direct service delivery areas, and related reports

Agenda Item No.: 2

MINUTES – Continued:

COUNCILMAN REESE expressed concern and confusion about what was being discussed. He felt that priorities could not be set until a determination is made on whether funds are available to provide those priorities. He understood there might come a time when cuts would need to be addressed, but some City departments have been in place for many years with employees that have been with the City for 25 or 30 years. He commended every staff member for the wonderful job they are doing. The City is already at the bare minimum, and staff should not be cut.

COUNCILMAN McDONALD expressed his appreciation for the dialogue but was concerned about those employees who fear losing their jobs. Additionally, the response time to address concerns in the older neighborhoods has decreased, and projects are not being completed because the process has been pushed back. If the budget needs to be cut, then it should be done.

COUNCILWOMAN McDONALD pointed out that the Council should clearly articulate to staff the objectives and mission and provide them with clear direction as to what the Council wants. Then the service level can be aligned to meet the outcome.

CITY MANAGER VALENTINE discussed with COUNCILMAN McDONALD that the City is not at the point of eliminating jobs. The purpose of the exercise is to seek guidance from the Council on what is important to the Council, as it relates to top priorities, not to make budget level decisions at this time.

MAYOR GOODMAN pointed out that it might be best if the Council ascertains its priorities first, and that as a Council, it may conclude that maybe one of those 12 priorities is at the bottom of the list. Then the Council might decide not to do anything in that 12th priority, freeing up the money that could be applied to priority number 11.

DEPUTY CITY MANAGER HOUCHENS, through a PowerPoint presentation, outlined the economic outlook for the City. The national economy for the third calendar quarter has been the worst in 10 years, and the fourth quarter might be even worse. Recession started in March of 2001. The overall state revenue was down 9.3%. The local economy was affected by local hotel occupancy, air travel, and gaming revenues, which were all down. The forecast for 2002 is

Item 2 – Discussion and possible action regarding the strategic plan for the City of Las Vegas with an update of the strategic planning process, the current investment levels in priority areas and core direct service delivery areas, and related reports

Agenda Item No.: 2

MINUTES - Continued:

that the economy will continue to recover, but the results will not be known until the end of December. The annual percentage growth of 12% in 1999 is down to 2% in 2001, and with the recession, there is the possibility that 2% will also be the growth in 2003. The projection is that the economy will recover a bit in 2004 and 2005. To weather the recession, staff is continuing the position freeze, maintaining balances in the capital fund reserves and transfers for protection through this shortfall. Additionally, there will be discussion about the strategic plan and resources in the 2003 budget. In conclusion, the past has been very good, the present is weak, and the future is uncertain

ASSISTANT CITY MANAGER FRETWELL and MARK VINCENT, Director, Finance and Business Services, reviewed each of the 12 priorities established at the Mesquite meeting and reviewed them with the City Council.

During this particular item, MR. VINCENT clarified for MAYOR GOODMAN that the City is following the master plan set by two regional agencies, the Regional Transportation Commission and Regional Flood Control, which have capital projects they fund. Engineering Services recognized that the Water Pollution Control Facility is in compliance with the Master Plan because they are planning for future growth, as it relates to sewer services. In response to MAYOR GOODMAN's question, MR VINCENT indicated that the RTC and RFCD give the City monies, which are put into the general fund and from that allocations are made. CITY MANAGER VALENTINE added that those funds are dedicated for special purposes related to RTC or RFCD projects.

COUNCILWOMAN McDONALD indicated that after the events of September 11, 2001, the City's top priority is the need to have economic diversification. It is extremely important to create opportunities for manufacturing companies to relocate to Nevada, to create new jobs. She asked whether resources are in place to create those types of opportunities, as well as adequate staffing to attract these businesses. LESA CODER, Director, Office of Business Development, replied in order for the City to aggressively attack the market, the 1.8 million figure needs to be increased. Staff would allocate more money toward this goal if the Council feels that staff needs to do more in this regard. COUNCILWOMAN McDONALD indicated that cities of comparable size to Las Vegas have their economic development staff continually looking for opportunities for major industries to relocate to their towns. These types of industries

Item 2 – Discussion and possible action regarding the strategic plan for the City of Las Vegas with an update of the strategic planning process, the current investment levels in priority areas and core direct service delivery areas, and related reports

Agenda Item No.: 2

MINUTES – Continued:

bring jobs and economic stability to a city. MS. CODER replied that the Nevada Development Authority takes on a large portion of that. But this does not mean that the City of Las Vegas could not do that. In fact, in some cases the City prepares material for NDA to give to the ultimate client. However, the City does not want to duplicate that effort.

ASSISTANT CITY MANAGER FRETWELL clarified that staff is working towards getting some of that service level data together. COUNCILWOMAN McDONALD pointed out that NDA looks within the context of the entire valley for opportunities. She asked how the City could position itself to make sure that these opportunities happen within the boundaries of the City of Las Vegas in diversifying the economy.

COUNCILMAN BROWN asked for clarification as to how Building & Safety Express Plans Review is linked with Aggressively Attract Diverse Businesses to the City. PAUL WILKINS, Director, Building & Safety Department, replied that when he was given this exercise, he sat down with staff and determined that 5% of staff's time was allocated to this particular category out of the department's budget. This is one of the Building Department's priorities, where it participates on business and retention committees and conducts pre-review and pre-design meetings to aggressively attract businesses. Those figures were then given to the City Manager's Office.

NOTE: MAYOR GOODMAN directed MR. VINCENT to provide a chart that would show how revenues are generated and how they it relate to the City's expenditures.

MS. FRETWELL clarified for MAYOR GOODMAN that the Create/Vitalization of the Central Core for Business, Cultural, Residential, Recreational, and Educational priority is specific to the Downtown area.

During the discussion about Revitalize and Invigorate Mature Areas, COUNCILMAN BROWN asked whether there are redundancies, as far as the monies and resources. MR. VINCENT replied in the negative. In some cases staff looked at individual projects and services and made judgments. If it was on a particular project, for example in the case of Owens Avenue, this project will not be duplicated, and Owens Avenue is not included in the Master Plan priority.

SPECIAL CITY COUNCIL MEETING OF DECEMBER 3, 2001 Administrative

Item 2 – Discussion and possible action regarding the strategic plan for the City of Las Vegas with an update of the strategic planning process, the current investment levels in priority areas and core direct service delivery areas, and related reports

Agenda Item No.: 2

MINUTES – Continued:

COUNCILMAN McDONALD clarified with ASSISTANT CITY MANAGER FRETWELL that Professional Salaries and Outside Consultants listed under the Actively Pursue and Develop Legislative Agenda, are salaries for people like BALL JANIK, Federal Lobbyist, BOB OSTROVSKY, MIKE SULLIVAN, and any other outside lobbyists that the City might hire to help the City with the Legislative agenda. Additionally, a portion of that goes to the Administrative Services staff. She concluded that many of the things that staff is doing to support the 12 priorities identified by the Council are integrated into day-to-day business.

RECESSED FROM 12:00 P.M. TO 12:13 P.M.

Agenda Item No.: 2

SPECIAL CITY COUNCIL MEETING OF DECEMBER 3, 2001 Administrative

Item 2 – Discussion and possible action regarding the strategic plan for the City of Las Vegas with an update of the strategic planning process, the current investment levels in priority areas and core direct service delivery areas, and related reports

MINUTES – Continued:

MR. HOLT asked that the City Council, using the 12 priorities, individually grade them from one to eight, choosing their top four priorities. Additionally, include a plus, minus or okay for existing funding. At the conclusion there will be the aggregate voting.

MEETING RECESSED FROM 12:20 P.M. TO 12:30 P.M.

SPECIAL CITY COUNCIL MEETING OF DECEMBER 3, 2001 Administrative

Item 2 – Discussion and possible action regarding the strategic plan for the City of Las Vegas with an update of the strategic planning process, the current investment levels in priority areas and core direct service delivery areas, and related reports

Agenda Item No.: 2

The meeting was reconvened at 12:30 P.M.

MINUTES – Continued:

The following are the top four priorities as identified by each Council member.

COUNCILWOMAN McDONALD

- 1. Develop and support neighborhood integrity and livability
- 2. Aggressively attract diverse businesses to City regardless of geography
- 3. Resolve escalating cost of running a City versus revenue capacity
- 4. Development of recreational and leisure opportunities of an intergenerational nature

COUNCILMAN MACK

- 1. Maintain Master Planning approach as growth happens
- 2. Integrate transportation initiatives with other jurisdictional planning efforts (RTC, Federal, etc)
- 3. Development of recreational and leisure opportunities of an intergenerational nature
- 4. Resolve escalating cost of running a City versus revenue capacity

COUNCILMAN McDONALD

- 1. Develop and support neighborhood integrity and livability, combined with revitalize and invigorate our mature areas
- 2. Integrate transportation initiatives with other jurisdictional planning efforts (RTC, Federal, etc)
- 3. Actively pursue and develop a legislative agenda that supports our priorities

COUNCILMAN BROWN

- 1. Resolve escalating cost of running a City versus revenue capacity
- 2. Maintain Master Planning approach as growth happens
- 3. Strengthen the dialogue between the City and its citizens
- 4. Develop and support neighborhood integrity and livability

Item 2 – Discussion and possible action regarding the strategic plan for the City of Las Vegas with an update of the strategic planning process, the current investment levels in priority areas and core direct service delivery areas, and related reports

Agenda Item No.: 2

MINUTES – Continued:

COUNCILMAN REESE

- 1. Develop and support neighborhood integrity and livability, combined with revitalize and invigorate our mature areas, as well as the development of recreational and leisure opportunities of an intergenerational nature
- 2. Aggressively attract diverse businesses to City regardless of geography
- 3. Create/vitalization of the central core for: (Business, cultural, residential, recreational, educational)
- 4. Strengthen law enforcement presence

COUNCILMAN WEEKLY As read into the record by ASSISTANT CITY MANAGER FRETWELL

- 1. Revitalize and invigorate our mature areas
- 2. Develop and support neighborhood integrity and livability
- 3. Development of recreational and leisure opportunities should be on intergenerational nature
- 4. Strengthen the dialogue between the City and its citizens

MAYOR GOODMAN

- 1. Resolve escalating cost of running a City versus revenue capacity
- 2. Create/vitalization of the central core for: (Business, cultural, residential, recreational, educational)
- 3. Aggressively attract diverse businesses to City regardless of geography
- 4. Develop and support neighborhood integrity and livability, as well as revitalize and invigorate our mature areas

MAYOR GOODMAN indicated that the City has seen wonderful economic times for the past 10 years. However, currently the Council is faced with the challenge of being much more selective and creative, as far as ways to spread the dollars and create new dollars. If the City cannot provide services for the homeless, parks, streets and roads, then the Council will fail in its responsibilities. This exercise today is critical because the Council is putting forth what it believes are the items of priority. In that respect, the City Manager's office has a monumental job as far as making sure that the available resources are appropriately allocated, in order that the Council's objectives can be achieved.

Item 2 – Discussion and possible action regarding the strategic plan for the City of Las Vegas with an update of the strategic planning process, the current investment levels in priority areas and core direct service delivery areas, and related reports

Agenda Item No.: 2

MINUTES – Continued:

MAYOR GOODMAN added that it is important that the central core is enhanced in such a way that it will have a deep effect upon the entire city. People do not draw lines, as far as the various entities and Wards; they feel that everything is the City of Las Vegas. Therefore, if that downtown area does not bustle, people will say that the entire valley is in a state of decline. It is a challenge to support the private sector. Neonopolis must succeed, because if it falters, all these wonderful projects are going to be affected. Therefore, it is important for the Council to support these projects and ensure that there is a healthy economy in this area.

It is crucial to attract new industries that could have a tremendous economic impact upon the entire community. There is a potential for manufacturing companies relocating at some later stage. Gaming can no longer support the City as it did in the past or provide the same quality of life. Attention should be given at becoming more of a major metropolitan area with metropolitan businesses in order to make sure that the quality of life is sustained. In order to attract these new businesses, more money needs to be put in place for this cause. Perhaps the Office of Business Development should take a different direction and establish a plan to bring new businesses into town. Even though NDA does a wonderful job, the City can no longer rely on them, especially when industries are being relocated in Henderson, North Las Vegas and other entities. The City Council's purpose is to ensure that its constituents are taken care of and support is given to mature neighborhoods.

MR. VINCENT explained for COUNCILMAN BROWN that with respect to the 2002 budget, the hiring freeze would continue and use vacancy factors in the budget as a cushion. If the curve to recovery continues, the reserve created from the vacancy factor and the freeze will cover that shortfall. That means that many vacant positions that were funded for 2002 have not been filled. That also directly affects service delivery. In fact, many departments are already struggling and response time is longer because of those vacancies. MR. VINCENT indicated that he believes the City can survive this fiscal year. If a recovery occurs, with the Council's help, he recommended taking a strategic look at 2003. COUNCILMAN BROWN pointed out that there is no reason why the Council should not start thinking about this today.

Item 2 – Discussion and possible action regarding the strategic plan for the City of Las Vegas with an update of the strategic planning process, the current investment levels in priority areas and core direct service delivery areas, and related reports

Agenda Item No.: 2

MINUTES – Continued:

COUNCILMAN McDONALD asked for guidance from CITY MANAGER VALENTINE, as far as what options are available: no more raises; raises with some COLA or take 10% off the top in reduction of pay so that no employee would lose their jobs. CITY MANAGER VALENTINE replied that under the collective bargaining agreements there is a very detailed process laid out for reduction in force, that is driven by the longevity of an individual employee. She explained how, if a certain job classification is eliminated within a department, the individual with the most seniority would go into other departments and the individuals with the least seniority would come out of the City. The hiring freeze gives the City some flexibility. The easiest thing is to place these individuals in positions that are not filled or into existing vacancies.

As management there is flexibility to freeze positions for the appointive employee, not award COLAs, eliminate the merit increases or do an across the board cut. But this would only affect approximately 400 of the 2800 City employees. Looking at the numbers of employees per capita and some of the expenditures per capita, the City has not added employees at the rate to keep up with the growth.

When questioned by COUNCILMAN McDONALD if the City Manager's Office has contacted the Las Vegas Metropolitan Police Department, CITY MANAGER VALENTINE replied that Metro is having the same type of discussion internally. They are looking at whether they need more patrols officers or if they need to eliminate other things.

CITY MANAGER VALENTINE indicated that the City has been challenged with dealing with new programs mandated by State and Federal Government and Participating in the Regional Planning Commission meetings and everything associated with this meeting: post agendas, staff, prepare minutes, develop agenda items, and review planning. She outlined the different programs the City has initiated: the Rapid Response Teams, an alley team, storm water quality permitting and sampling due to new federal guidelines, labor commission investigations, air quality standards, the television channel, the internet and intranet, maintenance of the City's web page, dissemination, collection, and preparation of information for the City's web site, neighborhood planning, City general funds for homeless shelters, training on numerous workplace issues dealing with new Public Work Place Safety Regulations, and stringent federal mandates on waste water treatment.

SPECIAL CITY COUNCIL MEETING OF DECEMBER 3, 2001 Administrative

Item 2 – Discussion and possible action regarding the strategic plan for the City of Las Vegas with an update of the strategic planning process, the current investment levels in priority areas and core direct service delivery areas, and related reports

Agenda Item No.: 2

MINUTES - Continued:

Under City Council direction, several things have been done to save money and improve service. Some of these are public/private partnerships such as the cemetery, partnership with the YMCA, the Agassi Charter School, the animal foundation expansion, collecting monies on transport by the City's Department of Fire and Rescue, outsourcing some of the custodial and security efforts, improved bond rating, the fire safety initiative, additional fire stations and firefighters, providing more direct services on the internet, such as on-line payments for certain City fees. reorganized the community schools programs, elimination of waivers of fees and charges, reorganized Public Works and created the Field Operations Department, realigned the General Services functions, several energy saving initiatives, standardized fire stations and fire apparatus and constructed and opened a northwest water resource center.

CITY MANAGER VALENTINE further outlined some of the efforts staff is currently contemplating in order to save money and improve services: Reorganization of the Administrative Service Division, negotiate a new public defender contract, eliminate staff blue books, reduce the number and frequency of publications, requirement of a two-week notice on mass mailings to get better bulk rates, shifting class accounting responsibilities to Finance, and rehabilitation of older facilities and parks. Some of those facilities get to a point where the maintenance becomes more expensive than replacement or rehabilitation. Successfully obtain federal funding for parks and facilities, transitioning to more energy efficient street lights and traffic signals, relocation of in-take services to the City Detention Center, partnership with Howard Hughes Properties for the pool at Palo Verde High School, monorail and transit center negotiations, coordinating Council special event requests into Leisure Service Master calendar process, and continued efforts in obtaining revenues through entrepreneurial efforts.

After the aggregate voting, MR. HOLT read the top seven of the 12 priorities:

- 1. Develop and support neighborhood integrity and livability
- 2. Resolve escalating cost of running a City versus revenue capacity
- 3. Maintain Master Planning approach as growth happens
- 4. Aggressively attract diverse businesses to City regardless of geography
- 5. Revitalize and invigorate our mature areas
- 6. Strengthen the dialogue between the City and its citizens
- 7. Development of recreational and leisure opportunities of an intergenerational nature

SPECIAL CITY COUNCIL MEETING OF DECEMBER 3, 2001 Administrative

Item 2 – Discussion and possible action regarding the strategic plan for the City of Las Vegas with an update of the strategic planning process, the current investment levels in priority areas and core direct service delivery areas, and related reports

Agenda Item No.: 2

MINUTES – Continued:

COUNCILMAN MACK asked whether transportation initiatives could be included in the list. COUNCILWOMAN McDONALD concurred stating that transportation is one of the key elements. ASSISTANT CITY MANAGER FRETWELL clarified that the transportation initiative is only about two million dollars of the \$3.6 million total investment. Most of the transportation investment is happening under the master plan.

The City Council discussed that all 12 priorities are important and related to the top seven. The 12 priorities should not be ignored. MR. HOLT suggested that the City Manager and staff, based on today's discussion, bring back a proposed integrated set of priorities.

COUNCILMAN BROWN pointed out that services such as Metro and fire stations should and cannot be excluded because they are a critical component of public safety, something that the City Council has always supported. COUNCILWOMAN McDONALD stated that there have been times when she challenged her own staff for innovative ways for more revenue. Those people who are trying to be innovative should not be made to feel as if they are doing something wrong.

MAYOR GOODMAN stated that he is very proud to be the Mayor of this Council and the City of Las Vegas. This exercise exemplifies that this elected body cares about the City and its constituents. It is great that the Council expresses its vision for the coming years. He commended the City Manager's Office and staff.

COUNCILMAN REESE concurred with MAYOR GOODMAN's statements and added that staff understands the Council's direction.

(9:56 – 1:28) **1-1975/2-1/3-1**

AGENDA SUMMARY PAGE SPECIAL CITY COUNCIL MEETING OF: DECEMBER 3, 2001

CITIZEN PARTICIPATION:

Items raised under this portion of the City Council Agenda cannot be deliberated or acted upon until the notice provisions of the Open Meeting Law have been met. If you wish to speak on a matter not listed on the agenda, please step up to the podium and clearly state your name and address. In consideration of others, avoid repetition, and limit your comments to no more than three (3) minutes. To ensure all persons equal opportunity to speak, each subject matter will be limited to ten (10) minutes.

TOMMY RICKETTS, President, Las Vegas City Employees Association, stated that part of his commitment is to represent the City employees and he would like to be included in discussions involving the classified employees. He understands that the tragedy of September 11 has caused many individuals in the gaming and hotel industry to lose their jobs. However, the City should also focus on its own employees, especially since these employees are doing more with less.

(1:25-1:27) **3-2097**

MR. HOLT indicated that there was some material that was not addressed and it could be covered at a future meeting. MR. VINCENT added that in this section departments identified the impact on service delivery if there had to be a 10% cut.

(1:27 – 1:30) **3-2179**

JUANITA CLARK, Charleston Neighborhood Preservation, submitted written comments regarding a covered indoor pool within the boundaries of the Charleston Neighborhood Preservation. However, she did not participate during the citizen participation; her comments were distributed to Mayor and Council.

MEETING RECESSED TO WEDNESDAY DECEMBER 5, 2001, 9:00 A.M. TIME CERTAIN, CITY COUNCIL CHAMBERS